MARYLAND INDUSTRIAL PARTNERSHIPS

PROGRAM DESCRIPTION AND GUIDELINES

Funding for Industry/University Partnerships:
Stimulating Technical Innovation and Enterprise in Maryland
INTRODUCTION

The Maryland Technology Enterprise Institute (Mtech) was established to promote technological interaction between the University of Maryland and industry. Through the activities of Mtech, faculty and students are given the opportunity to participate in addressing industry’s problems. The goal of this participation is to assist Maryland industry in remaining competitive in today’s technology-dominated environment. As industry benefits from these associations, the university is likewise strengthened by working with the industrial community. Mtech conducts a variety of programs. See http://mtech.umd.edu for more information.

This document explains the MIPS program in detail and provides the background material required for applying for MIPS funding. The MIPS application process is now completely on-line. For additional information about MIPS, a match with a university faculty member or to request a MIPS application, see our website: http://mips.umd.edu.
ABOUT MARYLAND INDUSTRIAL PARTNERSHIPS

Maryland Industrial Partnerships (MIPS) promotes the development and commercialization of products and processes through industry/university research partnerships. MIPS provides matching funds to help Maryland companies pay for the university research. Projects are initiated by the companies to meet their own research and development goals.

Through MIPS, Maryland firms have the opportunity to leverage their research and development funds and gain access to the creative talents and extensive research base of the University System of Maryland. MIPS matching funds are awarded on a competitive basis for projects based on proposals submitted jointly by Maryland companies and researchers from any of the 12 University System institutions, as well as Morgan State University and St. Mary’s College of Maryland.

MIPS Schedule

Applications are accepted twice a year in the Spring (May) timeframe and again in the Fall (October). Specific application, contract execution and evaluation board dates can be found on our website at http://mips.umd.edu/.

In order for the university to meet its commitments, including hiring of students for projects, we require companies that have received a MIPS award to meet the deadline for signing and returning contracts to MIPS. Therefore, we suggest that the sample agreement be reviewed by the responsible company person well in advance of the date of Evaluation Board selections.

Amount Of Awards

The maximum MIPS award for any single project phase is $100,000 per year for small, medium and large companies and $90,000 for start-up companies.

Description of Company Size

The minimum requirements for industry matching funds are dependent upon the company size and type. Size categories for MIPS matching determination are established as follows:

- **Start-up Company**: see definition below
- **Small Company**: 21 to 100 full-time employees
- **Medium Company**: 101 to 1,000 full-time employees
- **Large Company**: more than 1,000 full-time employees

**Definition of a Start-up Firm**

General guidelines for start-up company qualifications are as follows:

- A company in product development mode;
- No public stock offering;
- Annual sales do not exceed $2,000,000;
- A minimum of one full-time employee and no more than 20.
BASIC CONCEPT AND PURPOSE

TYPES OF PROJECTS

Research and Development

The research may be in engineering, computer science, physical sciences or life sciences.

BENEFITS OF THE MIPS PROGRAM

The potential benefits of MIPS projects to the state, to its companies, and to the university are many:

Benefits to Maryland businesses:

- non-dilutive, non-debt funding for R&D;
- cost-effective research through university partnering;
- access to world-class research and development facilities and expertise;
- companies can select research capabilities to meet specific requirements;
- easier access and more efficient transfer of technology from university to industry;
- student participants are potential future employees;
- makes companies more competitive, domestically and internationally.

Benefits to the State of Maryland:

- highly successful economic development program
- helps create and retain jobs;
- helps to diversify and strengthen the state's economy;
- helps to improve the state's business climate and to enhance its reputation;
- makes a more attractive environment to firms considering relocation to Maryland.

Benefits to University System of Maryland:

- provides faculty with the opportunity to perform commercially relevant research leading to new products and processes;
- helps to improve university research facilities;
- improves university academic programs to meet industry needs;
- students gain experience in commercially relevant research and development.
BEFORE YOU APPLY

HELP WITH PROPOSALS AND MATCHMAKING

We strongly suggest that you meet with a member of the MIPS staff before writing your proposal, even if you are familiar with the MIPS program. A staff member can advise you on planning a proposal and assist you with submitting the application. A preliminary review could be invaluable; for example, some applicants fail to include readily available information that might make the difference in qualifying for an award.

MIPS personnel and other professionals in the Maryland Technology Enterprise Institute (Mtech) can assist companies in finding and selecting appropriate faculty researchers for the companies' projects. The researcher and the company will jointly prepare the proposal. If a proposal is not funded, a MIPS staff member can debrief the proposal team and assist the team in making improvements for re-submittal in the next round of awards.

ELIGIBILITY FOR MIPS FUNDING

There are four basic eligibility requirements for funding under Maryland Industrial Partnerships. They are:

(1) Maryland Companies
To be eligible for a MIPS award, a company must be a Maryland business, in good standing with the state Department of Assessments and Taxation; and, it must have manufacturing, service or research and development operations within the state or it must set up operations in Maryland within the year in which an award is received (see the section: APPLICATION REQUIREMENTS, "Out-of-State Companies"). The industrial sponsor may be a company, a group of companies, a business association or a nonprofit organization.

(2) University Participation
Each proposal must be co-authored by a faculty member from any public state institution within the University System of Maryland, Morgan State University, or St. Mary's College, and the university researcher must be the Principal Investigator (adjunct faculty members are eligible). MIPS funds will be applied only toward work performed by university researchers (MIPS funds do not go to the participating company).

(3) Technology-Based Projects
While all Maryland companies are eligible for MIPS awards, and while traditional as well as high-technology end products and processes can be addressed, the proposed research projects must deal with innovative technological or scientific concepts. These are usually in the areas of: engineering, computer science, physical sciences, environmental sciences or life sciences. MIPS does not fund non-technology-based projects such as market research.

(4) Matching Funds
Company matching funds include both "cash" paid toward the university's project budget, and "in-kind" which is the value of the company's effort on the project. The minimum requirements are specified in detail on pages 2, 6, and 8 in this booklet.
MIPStrack is an interactive, secure system for application submission and review for the Maryland Industrial Partnerships, an Mtech program.

(1) Introduction
MIPStrack enables easy and secure on-line electronic application submission and review of proposals. Project applications, company information and other pertinent information can be submitted by proposing companies and their UM faculty partners. Technical and economic reviewers have electronic access to these applications as appropriate, and they submit their reviews electronically. MIPS staff monitors application submissions and reviews.

(2) How to enter the MIPStrack system
To begin, the company representative should go to https://mipstrack.umd.edu to register for an account. MIPS will approve your account and you may then begin your proposal. The MIPS Application form and Project Disciplines & Suggested Reviewers Forms are web-based forms to be filled out on-line. All other required documents will be listed with your proposal and all must be uploaded by the proposal deadline.

(3) Ready to Submit
When you are ready to submit your proposal in MIPStrack, make sure your application is complete with all required forms and documents, e.g., company pro forma, business plan, technical proposal, etc.

Then the following steps are required in this order:
1. The company logs in to MIPStrack and clicks the "Company Final Approval" button in the online application form; signature will appear on page 2.
2. Then the faculty PI logs in and clicks the "PI Final Submit/Release to Research Admin" button in the online application form; signature will appear on page 2.
3. Then the campus research administration office approval must be completed by 5:00 PM on the day of the deadline (usually May 1 or Oct. 15).

(4) Routing
Proposals must also be routed through the PI’s department and the campus Research Administration. The MIPS Application Form and Technical proposal with references must be uploaded to MIPSStrack before the campus administrators can approve the submittal by the PI. Please allow sufficient time for campus routing, which could take up to 3 weeks. All submissions and signatures are electronic including university signatures on page 1, and company and PI signatures on page 2.

(5) Submission
Submission is complete when the application is electronically uploaded in its entirety into MIPStrack by the deadline posted on MIPSStrack, the company and faculty submit buttons have been clicked, and the campus research administrator has approved the proposal in MIPSStrack. Permissible file formats for each document are indicated on the proposal update page in MIPStrack. The electronic version is locked after the submission deadline and no other revisions may be submitted.

(6) Revisions
Occasionally, after the deadline, MIPS may request that you revise certain pages of your proposal. (example: budget, company information etc.). You will be contacted directly by one of the MIPS staff with further instructions if this occurs.

(7) Suggested Reviewers
You must suggest three potential technical reviewers for your proposal on the Disciplines & Suggested Reviewers Form. Suggested reviewers should be actively pursuing research in a related discipline, preferably in universities or federal labs. However, suggested reviewers from private industry are allowed. (Note that MIPS also separately recruits technical reviewers for each proposal, but only from academia or federal labs.) Suggested reviewers must not have a conflict of interest with the proposed work and must not be from the P.I.’s campus. Contact suggested reviewers in advance to advise them that MIPS may ask for a review and to confirm that they are willing to perform the reviews.
APPLICATION REQUIREMENTS

MIPS makes every effort to keep the proposal process simple for applicants. However, in order to make well informed and fair judgments in a competitive situation, the Evaluation Board will need certain basic information, including:

- Description of the proposed project;
- Faculty and student on-campus involvement;
- Company's participation in project performance;
- Schedules and budgets;
- Company's intentions for commercialization;
- Potential benefits to the company, the state and the university;
- Company's matching commitment;
- Agreement to progress reporting during and after project; and
- Company must be in good standing in the State of Maryland

Start-up Company: If your company is a start-up firm, you are required to submit with your application an executive summary of your business plan (8 pages maximum). The executive summary should, at a minimum, include: year established, value proposition (customer, problem, solution – and why yours is better), market (size, segmentation, growth projections, competition), company team (who, expertise, relevance, track record), and business model (how you create, deliver, and capture your value). A current financial statement (balance sheet) and a financial pro forma (income statement projection for 3 to 5 years forward) are also required. Submission of a full business plan is optional and only in addition to the executive summary and may not get read by the reviewers.

Small Company: A Small company is defined as one with 21 to 100 full-time employees. As a Small company, you are required to submit a Small Company Supplemental Business Summary (summary form provided) if you do not wish to provide an executive summary business plan. You may also apply as a Small company if you have 1 to 20 full-time employees, are in full time operation, and you do not wish to provide company financial information as is required with a Start-up Company.

Medium or Large Companies: If your company is a medium or large company, you are required to submit a product brochure or other pertinent literature about your company. You are not required to submit a Business Plan, Financial Statement or Pro Forma. If you are proposing a new product or venture that is outside of your area of experience and expertise (such as a distributor of medical instruments proposing to develop, manufacture and sell a line of home security equipment), you are encouraged to submit a business plan executive summary and a financial pro forma for the contemplated new venture. See "Start-up Company" above for reference.

All Companies: Must also provide their State Department of Assessment Taxation (SDAT) ID from the Maryland Department of Assessments and Taxation on page 2, item number 2(d) of the application form. Note: This is not the company’s Federal Tax ID number.

Out-of-State Companies: An out-of-state company that does not have a substantial portion of its manufacturing or service or research and development operations in Maryland, but is planning to establish such operations in Maryland within the year in which an award is received, should write a letter advising MIPS of this intent and upload the letter with its application. The letter should include information about the planned Maryland facilities and workforce. Any MIPS award to an out-of-state company will require the company to pre-pay both the MIPS and company portion of the award. MIPS will reimburse the company for the MIPS portion after the Maryland facility requirements have been met.

Intellectual Property: Issues of intellectual property ownership, and the handling of licensing and royalties, are addressed elsewhere in this booklet. Each proposing company must agree in advance to abide by the intellectual property model which applies to its specific situation.

Conflict of Interest: The state of Maryland has very stringent ethics standards and rules regarding conflict of interest for its employees. For this reason, each proposing company will be required to disclose any substantial ownership position in the company by an employee of the state or any other potential conflict of interest situation involving a state employee.
**Endorsements:** University policies generally prohibit endorsements of products or companies by university employees.

**Insurance:** Company shall maintain commercial liability and property damage insurance coverage for itself, its officers, employees and agents, in the minimum amounts as determined by MIPS and prescribed in Attachment A of contract agreement. A certificate of insurance must be delivered to MIPS before the execution of a contract agreement. For more information regarding insurance, please refer to section 9.2 of the MIPS agreement.
MATCHING REQUIREMENTS

Cash: Matching requirements are based on the University Budget for the project. Both MIPS and the company contribute cash, the total of which equals the University Budget.

In-kind: Companies are required to make an in-kind contribution in addition to their cash contribution. An in-kind contribution is the company's budget for its own work on the project. This includes salaries and wages, materials and equipment, travel and other company expenses budgeted for the project. It also includes materials and equipment given to the university that are needed for the project. These costs should be included in "COST ESTIMATE - COMPANY EFFORT" in the application form.

Start-up Companies: Company cash contribution is at least 10% of the University Budget. Company's in-kind requirement is at least equivalent to 35% of the University Budget.

Small Companies: Company cash contribution is at least 20% of the University Budget. Company's in-kind requirement is at least equivalent to 30% of the University Budget.

Medium/Large Companies: Company cash contribution is at least 50% of the University Budget. Company's in-kind requirement is at least equivalent to 25% of the University Budget.

Equipment Loan: If the company lends equipment to the University, the value of the loan for the applicable period may be determined by fair rental value or by depreciation for the period of the loan. This estimate should be included in "COST ESTIMATE - COMPANY EFFORT" in the application form.

Cost Sharing: Consider these projects with proposed University Budgets as shown below. The following examples illustrate the minimum required contributions of three types of companies with the maximum MIPS investment for each.

<table>
<thead>
<tr>
<th>University Budget</th>
<th>$100,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Start-up company invests</td>
<td>$ 10,000 cash / $35,000 in-kind</td>
</tr>
<tr>
<td>MIPS invests</td>
<td>$ 90,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>University Budget</th>
<th>$125,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Small company invests</td>
<td>$ 25,000 cash / $37,500 in-kind</td>
</tr>
<tr>
<td>MIPS invests</td>
<td>$100,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>University Budget</th>
<th>$200,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medium / Large company invests</td>
<td>$100,000 cash / $50,000 in-kind</td>
</tr>
<tr>
<td>MIPS invests</td>
<td>$100,000</td>
</tr>
</tbody>
</table>

MIPS Funding Limits: MIPS awards are limited to $100,000 per project per year for large, medium and small companies and $90,000 for start-up firms. The minimum is $5,000 per project per year. University overhead, as well as company overhead, are included in the matching-fund computations. Each institution of the University System of Maryland has its own overhead structure.

Alternative to Matching Requirements for Start-up Companies: This provision applies only to a start-up company's cash matching requirement and involves making an equity contribution in place of the otherwise required cash contribution. If the Company is interested in the equity alternative, it is necessary to advise MIPS well in advance of the proposal (Project Application) submittal deadline date and for the company and MIPS to agree to the contractual arrangements, should the Company receive an award.
BUDGET GUIDELINES

Note: (unless otherwise noted, page numbers refer to the MIPS Application Form)

Page 11: The financial aspects of the proposal begin with developing the University Budget on page 11 of the application form. This budget will be created by the faculty researcher according to policies and rates currently in effect at his/her university campus, and in consultation with the company. **Normal campus overhead rates must be applied as if the project were being Federally-funded.** Overhead waivers are not permitted on MIPS proposals. The total University Budget should be placed on line 12(a) of the application form. **Important:** Remember to include percent effort/hours/rates for University PI – page 11 of application.

No university project budget funds are allowed to flow back, in any way, to the sponsoring company or any associated companies or persons. For example, no subcontracts to or material purchases from the sponsoring company or any associated companies or persons are allowed. No persons associated with the company are allowed to receive salary or consulting fees from the university through the MIPS project budget. However, project results in the form of deliverables to the sponsoring company are allowed, if they are specified in the technical proposal, and if, they adhere to the intellectual property provisions of the MIPS Agreement.

The examples shown on page 8 of this guidelines booklet in the section on "Cost Sharing" show University Budgets and matching requirements assuming the proposal requests the maximum allowable amount from MIPS (see MIPS Funding Limits, page 8 of this booklet) and the corresponding minimum required contribution from the company (see Matching Requirements, page 8 of this booklet). Proposals may have a larger University Budget than those shown in the examples, but these will require a correspondingly larger cash contribution from the company since the MIPS funding limits cannot be exceeded. Conversely, proposals may have a smaller University Budget than those shown in the examples, thereby requiring a smaller cash contribution from the company.

Page 12: For its in-house effort, the company fills in the Cost Estimate – Company Effort on page 12 of the application, making sure that the total company budget, line 12(b), meets or exceeds the minimum required in-kind contribution (see Matching Requirements, page 8 of this booklet). **Important:** Remember to include percent effort for company personnel – page 12, Item #1 of application.

Page 14 of the application form, lines (a) and (b) are automatically taken from lines 12(a), and 12(b), as developed above. In line (e), the company fills in its cash contribution. This is subject to the minimum described earlier. The company is also free to exceed the minimum required contribution. Line (f) is filled in automatically. Make sure this amount does not exceed the maximum MIPS contribution (see MIPS Funding Limits, page 8 of this booklet). Lines (g)-(j) are calculated automatically according to the formulas given for them in the application form.

Page 1: After completing page 14, the appropriate amounts are automatically transferred to page 1 of the application form.
The Maryland Industrial Partnerships selects projects for funding on a competitive basis and in its sole discretion, with the primary aim of advancing the state's economy. MIPS is under no obligation to fund any particular proposed project or to provide feedback on any proposal.

Each proposal is subjected to a thorough review. First, it is screened by a MIPS staff member. If information is incomplete or unclear, the staff member may work with the company to solve the problem. Second, a small group of technical experts in the subject area rates the proposed project on its technical merits. Third, a small group of business experts evaluates the business, cost, and economic development aspects of the proposed project. Finally, an Evaluation Board recommends projects for MIPS matching funds.

The most important criteria for selection are: technical feasibility and economic development factors. The proposed project first undergoes scrutiny with respect to the likelihood of success from a technical viewpoint. At the same time, the project must have the potential to create or help retain jobs in Maryland, to improve the company's competitive position or to help the state's economy in some other way. Thus, each proposing company must discuss in the proposal its plans for commercializing the research results and the extent to which commercialization is expected to affect its business.

Additional considerations are given to companies which exceed their required minimum contribution, especially if it is in the form of cash.

Other factors which are considered in the selection process are: level of commitment by the company, contribution to the goals of the university, affiliation with the university based incubators, association of company founders with the university, and any enhancements to university/industry interaction, such as personnel exchanges and student internships. Other factors — such as equitable geographic, industry, business-size, and campus distributions — may be considered in the evaluation. In the case of a start-up company, the summary business plan is subjected to careful scrutiny.

**Multiyear Projects:** Both one-year (one-phase) projects and two-year (two-phase) projects are eligible for MIPS funding. In the case of a two-year project proposal, the evaluation is made upon the technical and economic development merits of the entire project. One MIPS evaluation factor is the total cost of the project to MIPS; therefore, other considerations being equal, a one-phase project may be more attractive to MIPS than a two-phase project.

If a two-phase project is selected, it is funded for the first year. Its status is reviewed by MIPS near the end of the year, and if satisfactory, a proposal for year two is requested. The second year or phase is awarded on a non-competing renewal basis, subject to satisfactory progress having been made in the first year of the project. The Phase II proposal is awarded and authorized using an amendment to the existing contractual agreement. Thus, the terms and conditions remain the same for both phases of the project.

**Evaluation Forms:** All reviewers are provided with standard MIPS evaluation forms. Copies of these forms are provided herein as information for potential applicants.

**Reviewer Feedback:** Feedback forms are provided to both company and PI following the review for both funded and unfunded projects. The feedback may be valuable for the conduct of a funded project, or as information to be considered if an unfunded application is re-submitted in a subsequent round.
MIPS requires a minimum number of reports and meetings to ensure that projects are running smoothly. In addition, MIPS uses these reports and meetings to prepare for a follow-on phase and to assess project results.

The schedule for these events is as follows:

**Project Initiation:** A "kick-off" meeting brings together all project participants (project manager, faculty principal investigator(s) and a MIPS staff member) to ensure that all parties agree on the objectives of the project and to review administrative procedures.

**6-Month Point in Project Phase:** A short, written report is required in order to update the status of the project. In addition, a meeting is convened only if it appears necessary to resolve a problem.

**9-Month Point in Project Phase:** A meeting is held and a written report required only for those Phase 1 of 2 projects that are expected to have a follow-on Phase II. The staff and technical coordinators review the research results to determine whether the project and company are on sound footing and is qualified for the next phase.

**Project Completion:** A short final report is required by MIPS at the end of the project. In addition, at the discretion of the company and faculty principal investigator, a more comprehensive technical report may be submitted. In some cases, an "exit" meeting may be required to review the result of the project, to discuss plans for company implementation of the project results, and to consider other matters of interest to the company, such as any necessary follow-up action or undertaking a new project.

**Economic Development Follow-up:** Commencing one year after the completion of the final phase of the MIPS research project, the company is required to file annual Economic Impact Reports for five consecutive years. MIPS will send email links to these online reports as required. These reports are brief and require such information as: improvement in sales, job creation and retention, cost reduction, competitiveness, export enhancement, or other aspects of business related to economic development.
INTELLECTUAL PROPERTY

Ownership and procedures for licensing, protecting and using intellectual property that is created or first reduced to practice in the course of performing the MIPS project are highlighted below.

OWNERSHIP

- The company owns all intellectual property that is developed solely by the company.
- The university owns all intellectual property that is developed solely by the university.
- The company and university jointly own all intellectual property that is developed jointly by the company and the university.
- The company has no rights to university-owned intellectual property developed prior to or outside of the MIPS project.

RIGHTS TO USE INTELLECTUAL PROPERTY

- The company has a nonexclusive license in all intellectual property for research purposes.
- The company has the first option to negotiate an exclusive or non-exclusive, commercial license in all intellectual property.

ROYALTY AND OTHER PAYMENTS

- The royalty rate company pays on intellectual property that is formally protected under applicable laws (patent or copyright) varies depending on whether the intellectual property is patentable or copyrightable, and whether the university or university and company own the intellectual property.
- The company is responsible for paying all costs associated with patenting or copyrighting intellectual property in which company wants an exclusive license.

A sample copy of the current contract may be obtained from [https://mipstrack.umd.edu](https://mipstrack.umd.edu).
QUESTIONS AND ANSWERS ABOUT MIPS

Question: How do I find a university technical expert to perform my company's research under the MIPS program?

Answer: The Maryland Technology Enterprise Institute (Mtech) will provide information on faculty members working in your technical area of interest. Fill out a "Matchmaker" form and return it to the MIPS office.

Question: Does the MIPS cash go directly to the company?

Answer: No. MIPS funds, as well as the company's cash contribution, are applied to research done by university personnel for the benefit of the company.

Question: Which University System of Maryland institutions are involved in the MIPS program?

Answer: MIPS involves any public state institution within the University System of Maryland, Morgan State University and St. Mary's College of Maryland.

Question: Can a company or a university researcher participate in more than one MIPS project at one time?

Answer: Yes, within the limits of MIPS resources and at the discretion of the evaluators.

Question: Who evaluates the proposals?

Answer: Technical and business/economic development evaluations are performed by separate small groups of independent experts. Final selections are made by an Evaluation Board.

Question: How is MIPS policy determined?

Answer: MIPS has an Advisory Board — consisting of high-level business, state government, federal government, investment community, and university executives — which advises the MIPS Director on policy matters.

Question: Are two-year projects possible under the MIPS program?

Answer: Yes; however, the award of a phase II is dependent upon the progress made in phase I.

Question: How is proprietary information in proposals treated?

Answer: MIPS endeavors to protect confidential information you submit via the MIPStrack proposal website or by internet electronic mail. For example, MIPStrack uses password protected accounts and SSL. Marking parts of your proposal as "confidential" or "proprietary" is allowed and encouraged where appropriate (such as an executive summary). But because MIPStrack is connected to the internet, because we share your information with outside reviewers, and because reviewers do not sign non-disclosure agreements, neither MIPS nor its outside reviewers can completely guarantee confidentiality or security of the information you submit, regardless of any marking of “confidential” or “proprietary.”

Question: Can we get help in preparing a proposal?

Answer: Definitely. Maryland Technology Enterprise Institute (Mtech) professionals will be happy to provide you with guidance and assistance. Just request such help, but, please, don't wait until the last moment.
Question: How can a non-Maryland company participate in MIPS?

Answer: A non-Maryland company can participate in MIPS by becoming a “Maryland company” (by our definition, as stated in this booklet) during the first year of the project. The company must provide a commitment letter to this effect along with its proposal.

Question: What type of business information do you require from a start-up company?

Answer: A start-up firm must submit an executive summary of its business plan, along with financial statements (actual and pro forma).

Question: How is overhead treated in the proposal?

Answer: The university researcher applies overhead according to the Federally-approved rates for his/her campus, as if the project were Federally-funded. If the company’s in-kind contribution includes labor hours to the project, it applies its standard "loading" (not including profit) to such charges.

Question: Are non-profit organizations and trade associations eligible for the MIPS awards?

Answer: Yes, and they are subject to the same eligibility rules as for-profit firms. However, we do not accept proposals from government organizations.

Question: How much detail should I include in my proposal?

Answer: MIPS reviewers need enough information to evaluate the technical as well as the economic merit of a project. Direct the technical proposal to your technical peers, but address the material on the application form to the intelligent layman (see Evaluation Forms in the back of this booklet).

Question: What if I want to include additional information that won’t fit on the application form?

Answer: We purposely limit the space so that applicants will keep their responses concise. Please use the space provided. While you may attach an exhibit containing supplementary information, the reviewers are obligated to consider only the material on the form.

Question: Who reviews MIPS proposals?

Answer: Economic evaluators and technical reviewers evaluate the proposals. Economic evaluators are professionals from the community involved in early stage technology commercialization. Technical reviewers are active researchers from federal labs and universities and can be suggested by the proposing company or PI.

Question: What is MIPStrack?

Answer: MIPStrack is an interactive secure system for on-line application submission and review for the Maryland Industrial Partnerships program. The URL is http://mipstrack.umd.edu

Question: How do I get a password to log into the system?

Answer: Go to the URL and follow the instructions on page 5 of this Guidelines booklet.

Question: Do I still need to submit paper copies?

Answer: No. All proposals are submitted electronically through MIPStrack and no paper copies are required.
ECONOMIC IMPACT EVALUATION FORM

PROPOSAL # _______________________________ TITLE: ________________

COMPANY: ___________________________________________________________

UNIVERSITY RESEARCHER(S): ___________________________________________

INSTRUCTIONS:

a. Please provide a written response to each question; do not limit your response to indicating a number. Applicants greatly appreciate your narrative comments. (Please type or write clearly).

b. Answers to all questions are very important. However, the numerical scores are not weighted, nor is there a formula for computing overall rating. The written responses you provide should guide you to your OVERALL RATING. The latter is most important to the MIPS Evaluation Board.

c. Score each question on a scale from 1 to 10 (1 = Lowest; 10 = Highest). Hint: move from field to field using the tab key.

d. For start-up companies, please complete pages 1-3. All other companies complete pages 1 and 2 only.

1. **Product or Process Being Commercialized.** Has the company adequately described the product or process to be developed and its role within the company’s core business? Does the project contribute significantly to the company’s product or capabilities?

   **Score:**

   **Remarks:**

2. **Market Analysis.** Has the company adequately assessed the market for this product or process? Have they clearly articulated their competitive advantage? Have they addressed the competition?

   **Score:**

   **Remarks:**

3. **Company’s Chances of Successful Commercialization of Results of this Project/Commercialization Plans.** Consider commercialization strategy, further development, ability to finance full commercial development, etc. Does company have resources, capability, commitment to carry through?

   **Score:**

   **Remarks:**
4. **Believability of Projections.** Consider competition, management experience, potential product acceptance sales cycle, financial forecasts, etc.

   **Score:**

   **Remarks:**

5. **Economic Impact for MIPS Dollars.** Measurable results: estimate of jobs, increased sales, improved competitiveness, revitalization of an industry, etc. Consider impact relative to company's size and stage of development.

   **Score:**

   **Remarks:**

6. **Other Considerations.** Is the company incubator affiliated, in a unique market space, underserved economic area, a university spin out, etc? Is the project likely to benefit Maryland in a unique way?

   **Score:**

   **Remarks:**

7. **Importance of Project to Company’s Future.** If large company, consider importance to division or Maryland operation.

   **Score:**

   **Remarks:**

8. **OTHER COMMENTS:**

**OVERALL: (Pick One)**

- Excellent
- Excellent –
- Very Good +
- Very Good
- Very Good –
- Good +
- Good
- Good –
- Fair
- Poor

16
Economic Impact Evaluation Form (continued)

FOR START-UP COMPANIES ONLY:

A. Completeness of business plan executive summary (please check off):
   - [ ] nature of business
   - [ ] company objectives
   - [ ] market factors
   - [ ] competition
   - [ ] management
   - [ ] sales plan
   - [ ] financials (actuals)
   - [ ] financials (pro formas)

B. Is executive summary satisfactory for company evaluation?
   - [ ] Yes
   - [ ] No

C. Your comments about start-up company’s chances for success. (strengths, weaknesses, etc.)

D. Would the investment community consider this company to be worthy of further investigation?
   - [ ] Yes
   - [ ] No

E. Do you feel company is on a reasonably good footing and worthy of MIPS funding?
   - [ ] Yes
   - [ ] Questionable
   - [ ] No
MIPS TECHNICAL EVALUATION FORM

DISCIPLINE: ____________________________   PROPOSAL #: ____________

TITLE: ________________________________________________________________

COMPANY: __________________________________________________________________

UNIV. RESEARCHER(S): __________________________________________________________

INSTRUCTIONS:

a. Please, limit evaluation to technical aspects of project; if you have comments on other matters (market, competition, etc.), write them on separate page and attach to evaluation form.

b. Provide written response to each question; do not limit your response to indicating a numerical score. Applicants greatly appreciate your narrative comments. (Please type or print clearly).

c. On the R&D spectrum from basic to applied, MIPS projects tend to cluster at the applied end, often more development than research. We are not asking you to make a judgement about the place of the proposed project on that spectrum. Rather, we are asking you to judge its feasibility, etc., as indicated in the questions below.

d. If evaluation should address additional questions or you just need more comment space, please add a page.

e. Answers to all questions are very important. However, the numerical scores are not weighted, nor is there a formula for computing the overall rating. The written responses you provide should guide you to your OVERALL RATING. The latter is most important to the MIPS Evaluation Board.

f. There are 3 places where you should look to find important information:

   (1)  5-page technical proposal document
   (2)  Investigator CV (usually submitted as an attachment under attachment tab)
   (3)  Main application page 11, 14 for budget, schedule and equipment facilities information.

g. Score each question on a scale from 1 to 10 (1 = Lowest; 10 = Highest). Hint: move from field to field using the tab key.
1. Is the problem clearly defined? (Is the proposal written in such a way that the problem and proposed solution are clearly understood?) (See Technical proposal document).
Score: 
Remarks:

2. Alternate Approaches. Are potential alternate approaches discussed and described?
Score: 
Remarks:

3. Technical Feasibility. Does proposed solution seem feasible and is it likely to solve the problem? Can work be performed based on the current state-of-the-art; are the results achievable? Is awareness of other pertinent research demonstrated?
Score: 
Remarks:

4. Qualifications of key researchers. Are proposed researchers experienced in the project area? (You will need to look for researcher CV attachment and in application form page 7).
Score: 
Remarks:
5. **Equipment and Facilities.** Are they sufficient, appropriate, necessary?  (See page 10 of application form).
   Score: 
   Remarks: 

6. **Budget and Schedule.** Is it reasonable to expect the proposed results within the stated budget and performance period?  (See page 9, 11, 14 of application form).
   Score: 
   Remarks: 

7. **Risk Factors.** Are risk factors properly addressed and planned for?  Are they identified so that the company can appreciate the risk?
   Score: 
   Remarks: 

8. **Quality of Proposal.** Rate the quality of the proposal: clarity, completeness, etc.
   Score: 
   Remarks: 

9. **OTHER COMMENTS:**

OVERALL: (Pick One)
- Excellent
- Excellent –
- Very Good +
- Very Good
- Very Good –
- Good +
- Good
- Good –
- Fair
- Poor